



UNIVERSITY OF ALASKA OFFICE

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April 22, 2011



Dear [Name],

[Illegible text]

[Illegible text]

[Illegible text]

[Illegible text]

possible actions to meet the president's direction. Additionally, we are working through a round of

vertical reductions, know that horizontal reductions will be minimized wherever possible.

Please respond to the following items by 12:00 noon on April 18, 2019:

1. Facilities

- a. The VCAS will continue to work with all VCs to determine what building use can be consolidated or suspended to find savings.
- b. The VCAS will proactively work to reduce UAF's footprint by demolishing facilities that have a ratio of deferred maintenance to replacement cost of higher than 0.65. Five buildings are currently slated for demolition approval.